

Date: March 3, 2026

Agenda Item No. 2(B)(1)

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Miami-Dade Aviation Department: Aviation Capital Program Report – January 2026

Most Recent News

The Miami-Dade Aviation Department (MDAD) continues the procurement phase for the Terminal-Wide Re-Roofing and Lightning Systems Upgrades project at Miami International Airport (MIA). This major initiative will replace more than 413,000 square feet of roofing with a state-of-the-art system designed to withstand extreme weather conditions while supporting MDAD’s sustainability efforts. The scope of work includes replacing flashing, raising conduits and structures, upgrading mechanical, electrical, plumbing, and fire protection systems, and restoring finishes. It also involves replacing the lightning protection system and installing a Solar Photovoltaic System to generate renewable energy. Construction was advertised on November 3, 2025, with bids expected in early December. The Notice to Proceed is anticipated to be issued for summer 2026 and continue through summer 2030, ensuring improved operational readiness and enhanced passenger services across the Terminal.

MIA’s Modernization Program

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 196 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). We began 2025 with ninety-five percent (95%) of conveyances in operation, up from eighty-five percent (85%) in 2024, with the remaining five percent (5%) pending modernization, major repair, or annual maintenance. Throughout the year, that number increased even further to approximately ninety-seven percent (97%) in operation and is holding steady today. This consistent progress reflects our commitment to delivering a modern, reliable, and seamless airport experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

Moving Conveyances

	Total # of Units	Out-of-Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
Elevators	329	1	15	24	44
Escalators	191	6	2	8	7
Moving Walkways	96	7	8	10	11
Conveyance Units	616	14	25	42	*62

***Notable Progress** – Renovations were completed on one (1) escalator increasing the number of completed renovations from 60 to 62.

Public-Access Restrooms

	Total # of Restrooms	Total # Under Construction	Total # Under Permitting	Total # Under Design	Renovations Completed
Public Access Restrooms	196	5	6	136	*49

***Notable Progress** – The number of renovations completed increased from 46 to 49.

Passenger Boarding Bridges (PBBs)

	Total # of PBB Units	*Out-of- Service	Total # Under Construction	Total # Under Procurement	Renovations Completed
PBBs	128	0	The “Notice to Proceed” (NTP) was issued for 10 units.	14	33

Notable Progress – No change from previous month.

CIP Progress Summary

MDAD is making its way through its extensive Capital Improvement Program at MIA. As part of these efforts, MDAD will begin the construction phase of the Runway Incursion Mitigation (RIM) Hot Spot #4 – Corral Area project on December 15, 2025; with expected completion by Spring 2029. This project will reconfigure pavement in the Corral Area and implement additional improvements in line with the Federal Aviation Administration’s latest Advisory Circular on airport design. In addition, the new Ibis Parking Garage is scheduled to receive its Temporary Certificate of Occupancy on December 19, 2025.

Background

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD’s capital projects. The provisions of the adopted amendment require the inclusion of any information that highlights the improvements, infrastructure investments and capital projects at MIA in Miami-Dade in addition to any other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or state grants (as described above) be included in the monthly Report, and as requested by Board members, it will also include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122 before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County’s General Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami

Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its fifty-eighth “Aviation Capital Program Report” on today’s agenda. The new Report contains the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps being taken by the County for MIA to achieve world class status and to further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD’s webpage at http://www.miami-airport.com/transparency_report.asp each month.

January 2026 Report

Table I, as depicted below, shows MIA’s calendar year-to-date passenger and cargo growth rates for the last five years including Year 2025 through the month of October. As can be seen, since the outbreak of the COVID-19 pandemic in March 2020, the percent increase in the total number of passengers from Year 2020 to Year 2021 totaled 99.86 percent as MIA experienced a strong recovery in the demand for air travel in 2021 while the demand for air cargo rose by approximately 18 percent, from 2.3 U.S. tons to 2.7 tons. From Year 2022 to Year 2024, the average percent increase in the total number of passengers totaled 10.3 percent and the same percent for total freight. These percent increases culminated in 2024, when MIA handled nearly 56 million passengers and more than 3 million U.S. tons of cargo.

No less significant are the monthly passenger and total freight numbers, which show that approximately 4.1 million passengers traveled through MIA and more than 314 thousand U.S. tons of total freight were registered in the month of October 2025, making for a grand total of 45.7 million in total passengers (international and domestic) and 2.8 million U.S. tons in total freight (freight tons and mail tons) year-to-date through October 2025. The unprecedented increases in the demand for air travel and air cargo traffic has positioned MIA for further growth.

Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Growth Rates for Years 2020-2025

	Year 2020	Year 2021	Year 2022	Year 2023	Year 2024	% Increase From 2022-2024	Year 2025 (Through October)
Total Passengers	18,663,858	37,302,456	50,684,396	52,340,934	55,926,566	10.3%	45,689,224
Total Freight	2,327,747	2,746,899	2,726,807	2,759,381	3,008,715	10.3%	2,794,176

It is worth noting that the increases in passenger and cargo traffic have led MIA to be recognized as one of the busiest airports in the United States. As shown in Table II below, among U.S. airports, the final Calendar Year 2024 rankings published by the Airports Council International (ACI) show that MIA continues to be ranked as the number 2 airport for international passengers, the number one in international freight and the number three airport in total cargo (freight and mail). Among airports worldwide, MIA continues to be ranked as the number 6 airport for total cargo (freight + mail), however, the ranking value for international freight changed from the number 6 airport in 2023 to the number 5 airport in 2024.

Table II - Final MIA Rankings for 2024

<u>Among U.S. Airports</u>	<u>Among Worldwide Airports</u>
1 st International Freight	5 th International Freight
2 nd International Passengers	34 th International Passengers
3 rd Total Cargo (Freight + Mail)	6 th Total Cargo (Freight + Mail)
3 rd Total Freight	6 th Total Freight
9 th Total Number of Operations	13 th Total Number of Operations
10 th Total Passengers	27 th Total Passengers

Despite competition from other major hubs, MIA has held its ranking as one of the most connected airports worldwide, providing customers with 207 destinations and more than 30,000 connections, according to the OAG (Ocean Group) Megahubs 2025 rankings. Additionally, the November 2025 edition of the Business Traveller magazine published the results of a study performed by Bookings.com comparing 50 of the world’s busiest airports, in which MIA was ranked as the number 3 “Business Hub” because of its strategic location and role in connecting flights across North and South America.

Action Steps in Progress

This new Report provides an outline of the action steps being put into effect to successfully implement the *Future-Ready \$9B Modernization in Action (M.I.A.) Program*, which funds a comprehensive portfolio of projects designed to transform MIA and the GAA into a state-of-the-art, world-class facilities, whether it is in the form of procurement solicitations, contract awards, large capital improvement projects that renovate terminals and concourses, or smaller but functional projects such as improvements to runways, taxiways, passenger loading bridges, gates, checkpoints, restrooms, baggage handling systems, parking facilities, etc., as well as any achievements, awards or high-tech investments. These action steps also include approximately \$1.7 billion in maintenance upgrades over the next 10 years.

The successful implementation of MDAD’s capital portfolio that will renovate the airport’s Central, South and North Terminals and expand its cargo facilities is critical for MIA’s growth and future readiness as these development projects will replace aging and obsolete airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency. Two major expansion projects, the Central Terminal Redevelopment Phase II and MIA's New Concourse K are already moving forward with the design work. Below is a summary of the sub-programs within MDAD’s Capital Improvement Program (CIP) that will pave the way to meet passenger and cargo demand growth, which is projected to reach approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse “F” Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

A. Contracts Awarded by the Board in 2025 through November 2025

1. November 4, 2025

Ratification of an emergency contract award to N&K Enterprises, Inc; Contract No. EVC000201-B. This contract was issued on an emergency basis to replace the contract awarded to Globe Facilities Management, Inc. (Globe) on February 19, 2025, via R-175-25 as Globe informed County staff they could not perform the intended scope of work, which involved providing janitorial services at various non-terminal MDAD buildings and MIA properties including public parking garages, employee parking areas and garages, the maintenance complex, Taxi Lot, Uber/Lift Lot, Transportation Network Companies Lot, Central Collection Plaza, MIC, MIA Mover Station Platform, MIA Car Rental Center, MIA South East Gate Booth, and other spaces assigned to the County designated as Area B. (\$32,205,099.00)

2. October 9, 2025

- (a) Contract award to T.Y. Lin International; Contract No. E24AV01A. The Scope of Work provides a pool of three consultants to assist with MDAD's 30-year Recertification Program of buildings at MIA and the GAA. This is one of three contracts. (Total Value = \$57,321,799.00).
- (b) Contract award to DDA Engineers, P.A.; Contract No. E24AV01B. The Scope of Work provides a pool of three consultants to assist with the 30-year Recertification Program of buildings at MIA and the GAA. This is two of three contracts. (Total Value = \$57,321,799.00).
- (c) Contract award to E Plus Engineering and Construction, LLC; Contract No. E24AV01C. The Scope of Work provides a pool of three consultants to assist with the 30-year Recertification Program of buildings at MIA and the GAA. This is three of three contracts. (Total Value = \$57,321,799.00).
- (d) Rejection of Bids Received in Connection with MIA's Airport Operations Center; Project No. P250A. Readvertisement and a new procurement to be completed in time to place an award recommendation on a full Board agenda within 90 days.
- (e) Contract award to Introba, Inc.; Contract No. E24AV02A. The Scope of Work provides for the evaluation of the existing baggage handling systems throughout MIA including the South, Central, and North Terminals, as well as replacing, repairing, and modifying existing equipment and designing new baggage handling systems for terminal. The agreement has a five-year term with one five-year renewal option. (\$8,270,625.00).
- (f) Contract award to BNP Associates, Inc.; Contract No. E24AV02B. The Scope of Work provides for the evaluation of the existing baggage handling systems throughout MIA including the South, Central, and North Terminals, as well as replacing, repairing, and modifying existing equipment and designing new baggage handling systems for terminal. The agreement has a five-year term with one five-year renewal option. (\$8,270,625.00).
- (g) Contract award to Magnum Construction Management, LLC; Contract No. U010F-5. The Scope of Work replaces critical equipment in 24 mechanical and electrical rooms in MIA's Satellite E Concourse that have either exceeded their end-of-life cycle. (\$12,431,853.23).

3. September 3, 2025

- (a) Construction contract award to Central Civil Construction Co.; Contract No. Y118A. The Scope of Work provides construction services for Runway Incursion Mitigation Hotspot No. 4 (Corral Area) Project at MIA. (\$123,640,605.19).

4. July 16, 2025

- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV01. The Scope of Work provides for the provision of professional architectural and engineering design services as well as construction inspection services for MIA and the GAA to support MDAD's large capital projects and their project schedules and other miscellaneous projects. This contract has a five-year term with one (1) five-year renewal option. (\$8,270,625.00)
- b) Contract Award to Jacobs Engineering Group, Inc.; Contract No. A24AV01. The Scope of Work and Contract Term is same as above.
- c) Contract Award to Zyscovich, LLC; Contract No. A24AV01. The Scope of Work and Contract Term is same as above.
- d) Contract Award to Mobio Architecture, Inc. Contract No. A24AV01. The Scope of Work and Contract Term is same as above.

5. May 20, 2025

- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02. The Scope of Work provides for the provision of professional architectural and engineering services for MIA's Central Terminal Redevelopment project with a seven-year term and no renewal options. (\$39,852,190.00)
- b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01. The Scope of Work provides design-build services for the expansion of MIA's South Terminal and the design and construction of new Concourse K with a term of 1,485 days. (\$600,638,241.24)
- c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202. The Scope of Work provides for general aeronautical services at MIA for an initial five-year term and two (2) two-year options to renew.
- d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01. The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. This contract was awarded through the Mayor's delegated authority in May 2025 per Ordinance No. 24-122. It has a five-year term with no renewal options.

6. April 1, 2025

- a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a minimum of \$850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of \$1,000.00 per SF within three years of the effective date of the agreement. Both F&B and retail concessionaires are required to invest \$500.00 per SF on the balance of the concession space in that same timeframe. The term of each concession agreement will be extended by 12 years from the expiration of the existing agreements and include a three-year renewal option to be exercised contingent upon the concessionaire's investment of an additional 30 percent

- across their portfolio of properties, as appropriate. Each concessionaire will be responsible only for the investment in its own locations.
- b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572. The Scope of Work provides for the provision of janitorial services for a 5-year term inside MIA's Terminal and the landside areas including the lobbies, ticketing areas, hallways, stairwells, elevators, escalators, moving walkways, and restrooms. (\$136,459,471.00)
 - c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. The Scope of Work provides for the provision of janitorial services for a 5-year term in MIA's Terminal and the landside areas including the lobbies, ticketing areas, hallways, stairwells, elevators, escalators, moving walkways, and restrooms. (\$131,292,181.00)
 - d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820. The Scope of Work provides for the design and construction of a phytosanitary treatment and cold chain processing facility for a term of 35 years with two, 5-year renewal options for the lease of 14.61 acres of county-owned property for PortMiami and the Aviation Department. It is anticipated that the County will receive \$206,810,000.00 for the initial 35-year term and if the two 5-year options to renew are exercised, the estimated cumulative revenue to the County is projected at \$318,300,000.00.
7. February 22, 2025
- a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201. The Scope of Work provides for the provision of janitorial services for a 5-year term at MIA's non-terminal buildings including, but not limited to, public and employee parking garages, maintenance buildings, Miami Intermodal Center (MIC), rental car center, and other MIA properties identified as Area B in the solicitation. (\$24,360,999.00)
 - b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. The Scope of Work provides for the provision of janitorial services for a 5-year term at MIA's non-terminal buildings including, but not limited to, cargo buildings, County's administrative offices, other outlying buildings at MIA, and the four General Aviation Airports (GAA) identified as Area C in the solicitation. (\$34,516,333.00)
 - c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201, directing the County Mayor to negotiate contracts with ABM Aviation to provide janitorial services to the MIA terminal and landside areas and with Flagship Aviation Services, LLC for the airside areas, and to bring the recommendation before the full Board within 30 days.
8. February 4, 2025
- a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc.(E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). The Scope of Work involves structural repairs to the Automated People Mover (APM) Skytrain in the North Terminal. (\$7,833,045.99)
 - b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A. The Scope of Work provides construction services at MIA to build a new airside-operating-area (AOA) access gate and all associated facilities to service MIA's central base area including air conditioning, bathrooms, backup generators, canopy, bollards, a gate

- arms system, bus shelters on both sides of the gate facility, as well as the communication infrastructure required. The primary function of the gate will be to facilitate access to construction activities during the implementation of MDAD's CIP. (\$8,755,384.00)
- c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). The Scope of Work provides for the purchase of janitorial services to ensure the continuity of services while the County completes the re-procurement for locations that include mainly non-terminal MDAD buildings and the General Aviation Airports (GAA). (\$3,540,172.00)
9. January 22, 2025
- a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. The Scope of Work provides for the purchase of screening equipment for the Transportation Security Administration (TSA), which will be used to expand and modernize TSA's security screening operations throughout MIA, beginning with the new Concourse F and Concourse D checkpoints which are the first to be delivered per this project's schedule. (\$35,878,426.00)
- b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. The Scope of Work provides for a one-year and six-month term for the removal and installation of passenger boarding bridges at MIA Gate D23. (\$537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024
Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. (\$15,290,198.40)
2. April 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. (\$3,717,303.00)
3. June 4, 2024
- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C (\$6,616,500.00)
- b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
- c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.; Contract No. E23AV02A— same as above.
4. June 18, 2024
Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. (\$10,000,000.00)
5. July 2, 2024
Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. (\$5,513,750.00)

6. October 16, 2024

- a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. (\$39,878,678.00).
- b) Construction Contract to rehabilitate MIA's Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. (\$13,303,175.00)
- c) Construction Contract to rehabilitate MIA's South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. (\$11,040,790.25)
- d) Contract Award to manage, operate and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. (\$6,263,791.00)

7. December 3, 2024

- a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. (\$5,513,750.00).
- b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. (\$2,205,500.00).
- c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. (\$21,554,110.54)

B. Maintenance Contracts Awarded by the Board in 2025 through November 2025

1. November 4, 2025

Contract Award for maintenance and repair services for conveyance equipment (elevators); Contract No. EVC0020578. (\$29,191,718.00)

2. January 22, 2025

Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability and electrical vehicles for a 20-year term with automatic renewals, totaling approximately \$64,737.42 to \$77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

1. July 2, 2024

Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. (\$10,385,000.00)

C. Development Lease Agreements Awarded by the Board in 2025 through October 2025

1. October 21, 2025

Development Lease Agreement with Bunker Aviation Partners, LLC (Bunker) - Minimum Investment Amount: \$15,000,000.00.

Summary of Development Lease Agreements Awarded by the Board in 2024

1. January 17, 2024

Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) – Minimum Investment Amount: \$6,000,000.00.

2. July 16, 2024

a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) – Minimum Investment Amount: \$67,200,000.00.

b) Master Development and Lease Agreement with Miami Gateway Partners, LLC (Miami Gateway) – Minimum Investment Amount: \$400,000,000.00

3. September 17, 2024

Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) – Minimum Investment Amount: \$14,750,000.00.

D. Contracts for Sale & Purchase Awarded by the Board in 2025 through October 2025

1. September 3, 2025

(a) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$8,551,000.00).

(b) Contract for Sale & Purchase between the County and the Greater Miami Expressway Authority (\$1,011,000.00).

(c) Contract for Sale and Purchase between the County and the Greater Miami Expressway Authority. (\$16,091,900.00)

2. May 20, 2025

Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) – \$54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

1. October 16, 2024

Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC, (Sellers) – \$15,900,000.00.

2. December 3, 2024

Contract for Sale & Purchase between the County (Buyer) and MIA at 25th Street LLC (Sellers) – \$17,000,000.00.

E. Significant Design Solicitations

Notice to Professional Consultants (NTPC)

1. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The NTPC was advertised July 9, 2025, project briefing held on August 1, 2025, and proposals due September 2, 2025, subsequently, the proposal due date was extended from September 2, 2025, to September 30, 2025. The evaluation phase is in process.

Request for Design-Build Services (RDBS)

2. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. The Design Criteria Package was completed in July 2025. The RDBS is anticipated to be issued in December 2025.

F. Significant Projects in Design

1. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas and airline operations. Completion of Design Documents – March 2026. (Overall Total Project Cost: \$102,100,000.00)
2. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD Design Guideline Standard AOA high security fence. Completion of Design Documents – February 2026. (Overall Total Project Cost: \$38,060,000.00)
3. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in June 2027. (Overall Total Project Cost: \$422,500,000.00)
4. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. Completion of Design Documents – December 2025. (Overall Total Project Cost: \$138,800,000.00)
5. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. Completion of Design Documents – March 2026. (Overall Total Project Cost: \$65,800,000.00)
6. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The NTPC was advertised on August 2, 2024, and the proposals that were received on September 10, 2024. The first-tier evaluation meeting was held on November 20, 2024. The award recommendation process was completed, and a professional services agreement was executed. The Artist Selection process is ongoing through March 2026. Design and Contracts Documents phase ongoing thru November 2027. (Overall Total Project Cost: \$41,700,000.00)

7. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The Notice to Proceed (NTP) for Design was issued for July 14, 2025, and it is expected to be completed by July 2027. (Overall Total Project Cost: \$372,300,000.00)
8. MIA Concourse D West Extension D60 Phase II (Bldg. Expansion & Apron) (T180B): The Scope of Work includes a three-level expansion of the regional commuter area at Gate D60, the addition of (17) new contact gates for regional jets, new boarding areas, concessions and expanded baggage system. The Notice to Proceed for the design criteria package was issued for July 28, 2025, and is expected to be completed by May 2026. (Overall Total Project Cost: \$1,065,000,000.00)
9. MIA AOA Perimeter Security Hardening Program Phase II (AB016B): The Scope of Work includes the replacement of the existing Airport Operations Area (AOA) perimeter fence with a new MDAD design guideline standard AOA high security fence. The design criteria package is expected to be completed in September 2026. (Overall Total Project Cost: \$25,900,000.00)
10. MIA Perimeter Protection Project (BA133A): The Scope of Work of the MIA Perimeter Protection Security Cameras Project Phase 2 incorporates the remaining segments of the airport’s Air Operations Area perimeter fence not addressed in Phase 1. This includes upgrades along portions of the north side, the remaining northwest section, the southern area near the fuel farm and terminal, as well as the entire western and cargo zones. Completion of design and contract documents – July 2026. (Overall Total Project Cost: \$28,600,000.00)

G. Significant Construction Solicitations

Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)

1. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular type building to house two (2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The RFP was issued on September 6, 2024, and proposals were received on January 15, 2025. A bid waiver award recommendation has been forwarded with favorable recommendation to the next available Board agenda in December 2025. (Overall Total Project Costs: \$46,010,000.00)
2. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The RTA was issued on April 2, 2022, the pre-bid conference was held on April 17, 2025, and the bid opening was held on May 8, 2025, and an award recommendation was filed with the Clerk on August 11, 2025. A notice to protest was received on August 14, 2025, and the formal bid protest was filed on August 18, 2025. The bid protest is ongoing. (Overall Total Project Costs: \$19,000,000.00)
3. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA’s Airport Operations Center and Emergency Operations Center to

provide a more efficient and unified control center. The RTA was issued on January 10, 2025, the pre-bid conference took place on January 31, 2025, and the bid opening was held on April 30, 2025. During the evaluation process, it was determined that a re-bid needed to be initiated. The RTA was readvertised on October 17, 2025, the pre-bid conference took place on October 30, 2025, and bid opening is scheduled for November 20, 2025. (Overall Total Project Costs: \$35,000,000.00)

4. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA was issued September 12, 2025, the pre-bid conference was held on September 30, 2025, and the bid opening was extended for 90 days from October 28, 2025, to address sole sourcing information. (Overall Total Project Costs: \$7,950,000.00)
5. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA was issued on September 25, 2025, the pre-bid conferences were held October 9 and October 17, 2025, and the bid opening was extended 90 days from November 4, 2025, to address sole sourcing information. (Overall Total Project Costs: \$9,030,000.00)
6. MIA New Office Building 3053 Construction (AB041A): The Scope of Work provides for the construction of a two-story building approximately 51,200 square feet in size. The RTA was issued on June 18, 2025, the pre-bid conference was held on June 26, 2025, and the bid opening was extended from July 23, 2025, to August 1, 2025. The award recommendation was forwarded with favorable recommendation to the next available Board agenda in December. (Overall Total Project Costs: \$36,400,000.00)
7. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The Scope of Work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. The RTA is anticipated to be issued in December 2025. (Overall Total Project Cost: \$22,300,000.00)
8. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The Scope of Work includes replacing the existing roof in the terminal area at MIA. The RTA was issued November 3, 2025, the pre-bid conference took place on November 13, 2025, and the bid opening is scheduled for December 5, 2025. (Overall Total Project Cost: \$166,900,000.00)
9. TMB Taxiway C East Expansion (W125): The Scope of Work includes the construction of an extension of Taxiway H in the east direction as part of the improvements proposed in the Airport Layout Plan. The RTA is anticipated to be issued in December 2025. (Overall Total Project Cost: 38,100,000.00)
10. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. The RTA is anticipated to be issued in January 2026. (Overall Total Project Costs: \$67,700,000.00)

H. Significant Projects in Construction

1. MIA Lower Concourse E, E-Satellite Stucco, Paint, Lightning, and Visual Guidance Detection System (AA005A): The Scope of Work involves stucco replacement, exterior painting, lightning protection, and the installation of ten (10) Type 2 Visual Guidance Detection System displays at MIA. The Notice to Proceed Date was issued on May 16, 2023; Estimated Project Completion: February 2026. (Overall Total Project Costs: \$25,000,000.00)
2. MIA Employee Parking Garage, Ibis Garage (V042A): The Scope of Work includes the construction of a seven-level parking structure with 2,240 parking spaces including two vehicular/pedestrian connections per level to the Flamingo Garage. The Notice to Proceed Date was issued on January 16, 2024; Estimated Project Completion: January 2026. (Overall Total Project Costs: \$137,000,000.00)
3. MIA Concourse F Refurbishment Checkpoint Relocation, Demolition (V008F-1): The Scope of Work consists of repairs and upgrades to MIA Concourse F, including selective demolition of interior finishes and mechanical, electrical, and plumbing systems within the Concourse to accommodate a new Transportation Security Administration (TSA) checkpoint that will be constructed in a subsequent construction phase. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: March 2026. (Overall Total Project Costs: \$1,900,000.00)
4. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: September 2026. (Overall Total Project Costs: \$ 8,380,000.00)
5. OPF Engine Run-Up Pad (X010A): The Scope of Work includes the development of run-up pad at OPF. The Notice to Proceed was issued on August 19, 2024; Estimated Project Completion: May 2026. (Overall Total Project Costs: \$7,300,000.00)
6. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued for November 18, 2024; Estimated Project Completion: March 2026. (Overall Total Project Costs: \$3,400,000.00)
7. MIA Parking Garage (Dolphin/Flamingo) Repairs & Upgrades Phase 1A (D105C-IA): The Scope of Work includes electrical and structural repairs throughout the Dolphin and Flamingo Garage structures as identified on a 40-year Recertification Inspection Report. The Notice to Proceed was issued for September 21, 2023; Estimated Project Completion: March 2026. (Overall Total Project Costs: \$11,800,000.00)
8. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of

passengers. The Notice to Proceed for Construction was issued for March 10, 2025; Estimated Project Completion: March 2026. (Overall Total Project Costs: \$3,800,000.00)

9. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA’s central base area. The Notice to Proceed for Construction was issued for April 28, 2025; Estimated Project Completion: October 2026. (Overall Total Project Costs: \$13,400,000.00)
10. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA’s Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements in addition to a new exit required to comply with the recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The Notice to Proceed for Construction was issued for December 15, 2025; Estimated Project Completion: January 2029. (Overall Total Project Costs: \$154,100,000.00)

I. Significant Projects in Design-Build Construction

1. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The Notice to Proceed was issued August 1, 2025; Estimated Project Completion: April 2029. (Overall Total Project Costs: \$746,400,000.00)

J. Federal Grants & Amendments

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and received awards in July, August, and September 2025. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

New FAA Grants		
Project Name	Funding Source	Grant Amount
MIA South Terminal Expansion – Design-Build	ATP- Discretionary Funds	\$35,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$56,211,697.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP	\$41,353,559.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIP– Discretionary Funds	\$28,652,922.00
MIA Runway Incursion Mitigation Hot Spot 4 - Construction	AIG	\$10,515,789.00
MIA Runway Incursion Mitigation Hot Spot 4	AIP– Supplemental	\$2,100,000.00

- Construction	Discretionary Funds	
MIA Terminal Access Road Bridge Rehabilitation - Construction	AIG	\$13,418,233.00
OPF Runway Incursion Mitigation 20 - Design	AIG	\$282,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP	\$150,000.00
OPF Runway Incursion Mitigation 20 - Design	AIP– Discretionary Funds	\$588,578.00

K. State Grants and Amendments

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2023 and awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in July, August and September 2024. The funding sources include Aviation Grant Program (AGP) and Intermodal Development Program (IDP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

Project Name	Funding Source	Amount
Amendments to PTGA for Additional Funding:		
MIA Airport Operations Control Center – Design & Construction	Aviation Grant Program	\$2,393,910.00
MIA Terminal Wide Re-roofing – Design & Construction	Aviation Grant Program	\$2,349,345.00
MIA Intermodal Center – Property Management	Intermodal Development Program	\$80,498.00
New PTGA Agreements:		
MIA Perimeter Rd Bridge Replacement – PD&E Study	Aviation Grant Program	\$480,785.00
MIA Passenger and TNC Remote Parking Lot – Design & Construction	Aviation Grant Program	\$3,000,000.00
MIA Cybersecurity Systems and Plan	Aviation Grant Program	\$1,562,500.00
MIA Terminal Wide Public Restrooms Modernization - Construction	Aviation Grant Program	\$1,000,000.00
MDAD GAA Airports Taxiways and Apron Rehabilitation, Restoration and Repairs – Design & Construction	Aviation Grant Program	\$500,000.00
OPF Runway Incursion Mitigation 03 – Construction	Aviation Grant Program	\$662,880.00
MIA Runway Incursion Mitigation Hot Spot 04 – Construction	Aviation Grant Program	\$5,500,000.00
TMB Proposed New ADG III North Taxilane at Lot 16 and Access Road - Construction	Aviation Grant Program	\$1,000,000.00
OPF 09L/27R Runway Rehabilitation - Pavement and Lighting - Construction	Aviation Grant Program	\$2,000,000.00
MIA South Terminal Expansion East - Terminal	Aviation Grant Program	\$5,490,254.00

Hardstand & GSE Facility – Design & Construction		
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L. Future Federal Grant Applications (Fiscal Year 2026)

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final negotiated design contract award amounts and/or the final bid construction contract award amounts. These finalized grant applications will be reviewed by FAA and grant awards will be issued between the months of July 1, 2026, and August 31, 2026, except for those projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

FY2026 FAA APPLICATIONS		
Project Name	Funding Source	Grant Amount
MIA Terminal-Wide Re-roofing	ATP	\$50,000,000.00
MIA South Terminal Expansion – Design Build	AIG	\$48,055,306.00
MIA F-H Interconnector - Construction	AIG	\$20,000,000.00
MIA Fuel Storage Facility Expansion - Construction	AIG	\$21,920,661.00
OPF RIM 03 - Construction	AIG	\$282,000.00
OPF RIM 03 - Construction	AIP	\$150,000.00
OPF RIM 03 - Construction	AIP– Discretionary Funds	\$7,793,540.00
TMB Proposed New ADG III North Apron Taxiway - Construction	AIP	\$150,000.00
TMB Taxiway C East Extension - Construction	AIG	\$1,054,000.00
TMB Taxiway C East Extension - Construction	AIP	\$6,192,661.00
TMB Taxiway C East Extension - Construction	AIP– Discretionary Funds	\$2,000,000.00
MIA RIM HS4 - Construction	AIP	\$8,698,561.00

M. Future State Grant Applications (Fiscal Year 2025)

Table VI consists of grant applications that were submitted to FDOT on June 1, 2024, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is Aviation Grant Program (AGP) grant funds.


Table VI – State FDOT Grant Applications for Fiscal Year 2025

Project Name	Funding Source	Grant Amount	Award Date
Amendments to PTGAs for Additional Funding			
MIA Perimeter Road Bridge Replacement	AGP	\$10,500,000.00	April 2026
MIA Fuel Storage Facility Expansion	AGP	\$3,100,000.00	April 2026
OPF Taxiways, Apron Rehabilitation, Restoration and Repairs	AGP	\$500,000.00	January 2026
MIA Passenger and TNC Remote Parking Lot	AGP	\$15,156.00	January 2026
MIA RIM Hot Spot 04	AGP	\$4,630,157.00	April 2026
TMB Proposed New ADG III North Apron Taxilane at Lot 16 and Access Road	AGP	\$2,819,420.00	April 2026
New PTGA Agreements			
MIA South Terminal Expansion East	AGP	\$8,000,000.00	April 2026

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance including the estimated contract values, the project qualifications for award and the proposed contract measures. Exhibit B provides the financial status of MDAD’s capital projects including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach 30 percent, 60 percent, and 90 percent of the approved budget amount. The Summary of Changes shows the differences between the previous month’s report (December 2025) and the current month’s report (January 2026) facilitating review of the most recent actions.

Exhibit C displays a series of photographs that tell MIA’s transformation story as it unfolds. Each month, various pictures will be posted according to the MDAD projects that are approved, initiated or completed, furthermore, photos of any action steps, awards, achievements or events that contribute to MIA’s transfiguration or that further develop the GAA will also be included. This month, the pictures include: a baggage handling improvement project in MIA’s Central Terminal; a new 13,000 square foot lounge in MIA Concourse E Satellite near Gate E20; the unveiling of a state-of-the-art Fixed Base Operator terminal at Miami Executive Airport; the renovation of MIA Building 845 (The Palace); the Ramp 808 Renovation project at MIA; and the I AM MIA Rewards and Recognition Ceremony for the month of October 2025.

Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.



Jimmy Morales
Chief Operating Officer

- C: Geri Bonzon-Keenan, County Attorney
Gerald Sanchez, First Assistant County Attorney
Jess McCarty, Executive Assistant County Attorney
Office of the Mayor Senior Staff
Ralph Cutié, Director, Miami-Dade Aviation Department
Basia Pruna, Director, Clerk of the Board
Yinka Majekodunmi, CPA, Commission Auditor
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report
 Summary of Changes
 January 2026

Exhibit A – Procurement Status – No Changes

Ordinance No. 19-122	Contract Number & Description	Summary of Changes

Exhibit B – Financial Status

Ordinance No. 19-122	Contract Number & Description	Summary of Changes
Yes	Contract No. A19-MDAD-01 MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport	Prior Expenditures: \$9,664,256.14 Current Month Expenditures: \$532,592.56 Cumulative Expenditures to Date: \$10,196,848.70
Yes	Contract No. A19-MDAD-02 Notice to Professional Consultants – Facility Design Services	Prior Expenditures: \$11,766,211.08 Current Month Expenditures: \$18,879.67 Cumulative Expenditures to Date: \$11,785,090.75
Yes	Contract No. MDAD-CIP-V009A Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)	Prior Expenditures: \$11,613,147.11 Current Month Expenditures: \$0.00 Cumulative Expenditures to Date: \$11,613,147.11

Miami-Dade Aviation Department: Aviation Capital Program Report
 Summary of Changes
 January 2026

Yes	Contract No. E20-MDAD-03 Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services	Prior Expenditures: \$4,068,644.81 Current Month Expenditures: \$41,423.07 Cumulative Expenditures to Date: \$4,110,067.88
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MIAMI INTERNATIONAL AIRPORT



EXHIBIT A

January 2026



FUTURE READY



Aviation Capital Program Report - Procurement Status

ID: 10

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-842-20

Advertisement Date / COS Begins: 5/1/2020

Contract Number: MDAD-CIP-V009A

Contract Term: 609 Calendar Days to Substantial Completion
90 Calendar Days to Final Completion

Contract Type: Invitation to Bid

Estimated Contract Amount: \$15,856,216.48

Awarded Contract Amount: \$13,301,531.44

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: September 1, 2020

BCC Committee Meeting: N/A

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT

Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM).

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	Pre Proposal Conference- 5/11/2020	6/5/2020	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.

MDC023



Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-22-22

Advertisement Date / COS Begins: 7/10/2020

Contract Number: A19-MDAD-02

Contract Term: Five (5) years

Award Recommendation Date / COS Ends: 1/19/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$22,055,000.00

Awarded Contract Amount: \$5,513,750.00

OMB Project #: 2000000094 and 2000000096

OMB Project Description: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features.

Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.

BCC Meeting Date: 01/19/2022

BCC Committee Meeting: N/A

Firm(s) Awarded: Carty Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Facility Design Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	DBE- 28.00%	Pre-Proposal: 7/17/2020	9/23/2020	Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.	N/A	N/A	03/10/2021	N/A	05/25/2021, 5/28/2021 and 06/02/21	Contracts Awarded

Comments:

Summary of Minimum Experience & Qualifications: It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.



Aviation Capital Program Report - Procurement Status

ID: 12

Status: Final Action

Accelerate Ordinance: Yes

District(s): 06

Resolution #: R-807-21

Advertisement Date / COS Begins: 5/28/2020

Contract Number: A19-MDAD-01

Contract Term: 2555 Calendar Days/Seven (7) years

Award Recommendation Date / COS Ends: 9/1/2021

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$14,232,603.00

Awarded Contract Amount: \$14,232,603.00

OMB Project #: 2000001043

OMB Project Description: Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals.

BCC Meeting Date: 09/01/2021

BCC Committee Meeting: 07/13/2021

Firm(s) Awarded: EXP U.S. Services, Inc.

Location(s): MIA

Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	2nd Tier / Step 2 Selection	1st Tier / Step 1 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE - A&E 30.00% SBE - Services 2.00%	Pre-Proposal: 6/8/2020	9/2/2020	4/29/2020	10/28/2020	N/A	10/28/2020 N/A		2/11/2021 and 2/18/2021	Contract Awarded

Comments: Awarded on Sept. 1, 2021 by the BCC via R-807-21.

Summary of Minimum Experience & Qualifications: It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing

Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC)- individual certification 3. Registered Exterior Wall Consultant (REWC)- individual certification 4. Registered Building Envelope Consultant (RBEC)- acquired by having the above three certifications



Aviation Capital Program Report - Procurement Status

ID: 15

Status: Final Action

Accelerate Ordinance: Yes

District(s): Various

Resolution #: R-610-22

Advertisement Date / COS Begins: 4/23/2021

Contract Number: E20-MDAD-03

Contract Term: 5 years, plus one one-year option to renew

Award Recommendation Date / COS Ends: 7/7/2022

Contract Type: Notice to Professional Consultants (A/E)

Estimated Contract Amount: \$8,298,193.75

Awarded Contract Amount: \$8,298,193.75

OMB Project #: N/A

OMB Project Description: N/A

BCC Meeting Date: 7/7/2022

BCC Committee Meeting: 6/7/2022

Firm(s) Awarded: GPI Geospatial, Inc.

Location(s): ALL AIRPORTS

Project Name / Description: Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Highest Ranked Firm	SBE A&E- 2% SBE G&S- 1%	Pre-Proposal: 04/30/2021	5/24/2021	5/12/2021	N/A	N/A	First Tier Part 1: 8/25/2021 First Tier Part 2: 10/12/2021 N/A		1/04/2022	Contract Awarded

Comments:

Summary of Minimum Experience & Qualifications: N/A



Aviation Capital Program Report - Procurement Status

ID: 17

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Resolution #: R-205-24

Advertisement Date / COS Begins:

Contract Number: MDAD-CIP-V009A

Contract Term: 414 day extension

Award Recommendation Date / COS Ends:

Contract Type: Invitation to Bid

Estimated Contract Amount: \$0.00

Awarded Contract Amount: \$0.00

OMB Project #: 2000001049

OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami-Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024

BCC Committee Meeting: 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

Proposed Method of Award	Contract Measures	Pre-Proposal Conference / Site Visit	Proposal Due Date	Selection Committee Appt. Date:	Evaluation Meeting Date:	Oral Presentation	1st Tier / Step 1 Selection	2nd Tier / Step 2 Selection	Oral Presentation	Negotiations Meeting Date(s):	Final Action Outcome
Lowest Price / Lowest Responsive, Responsible Bidder	DBE- 13.79%	N/A		N/A	N/A	N/A	N/A	N/A	N/A	N/A	Ratification was approved.

Comments: RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF \$353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

Summary of Minimum Experience & Qualifications:

MDC027



EXHIBIT B

January 2026



FUTURE READY



Aviation Capital Program Report - Financial Status

Contract No.	Project Description	Project Phase	Estimated Completion Date	FY 2025-2026 Adopted Budget Amount	Current Approved Budget Amount	Prior Expenditures	Current Month Expenditures	Cumulative Expenditures to Date	Expenditures Indicator at 30%	Expenditures Indicator at 60%	Expenditures Indicator at 90%	Comments
A19-MDAD-02	Notice to Professional Consultants Facility Design and Construction Inspection Services	Awarded	02/18/27	22,055,000.00	22,055,000.00	11,766,211.08	18,879.67	11,785,090.75	X	-	-	Project awarded on 1/19/2022.
A19-MDAD-01	MIA Terminal Wide Re-roofing and Lighting System Upgrades	Awarded	09/25/27	14,232,603.00	14,232,603.00	9,664,256.14	532,592.56	10,196,848.70	X	X	-	Project awarded on 9/1/2021.
E20-MDAD-03	Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services	Awarded	10/23/27	8,298,193.75	8,298,193.75	4,068,644.81	41,423.07	4,110,067.88	X	-	-	Project awarded on 7/7/2022.
MDAD-CIP-V009A	Miami Executive Airport (TMB) Runway Incurson Mitigation (RIM)	Awarded	06/08/24	15,856,216.00	13,301,531.00	11,613,147.11	-	11,613,147.11	X	X	-	Project awarded on 7/30/2020.
TOTAL				60,442,012.75	57,887,327.75	37,112,259.14	592,895.30	37,705,154.44				



EXHIBIT C

January 2026



FUTURE READY



MIA Baggage Claim Carousels 14 & 15 Central Terminal



Miami International Airport (MIA) has transformed baggage handling in Concourse E with the completion of a major renovation project on September 4, 2025. Beginning in January, outdated carousels near Door 12 were replaced with sleek, high-capacity units designed to accelerate bag loading and reduce turnaround times. The redesign opened access to tug lanes, streamlined operations by removing unnecessary doors, and introduced modern upgrades such as terrazzo flooring, stainless-steel column cladding, fresh paint, and enhanced lighting. With an automated shutoff system ensuring efficiency once baggage is cleared, the project delivers both functional improvements and a refreshed, modern look for passengers and handlers alike.



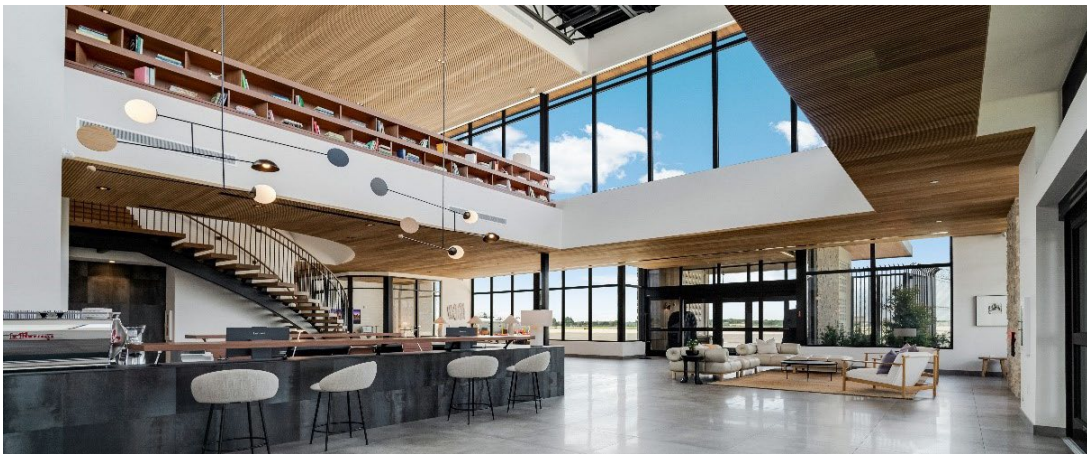
British Airways at Miami International Airport



British Airways introduced a new 13,000 square foot London-inspired design concept lounge located in Concourse E Satellite near Gate E20 at Miami International Airport (MIA). The lounge offers a range of premium amenities, including sweeping views of the airfield, an exclusive Concorde Dining Room reserved for first-class travelers, a luxury bar and restaurant, a buffet featuring regional specialties, and shower facilities and private workstations.



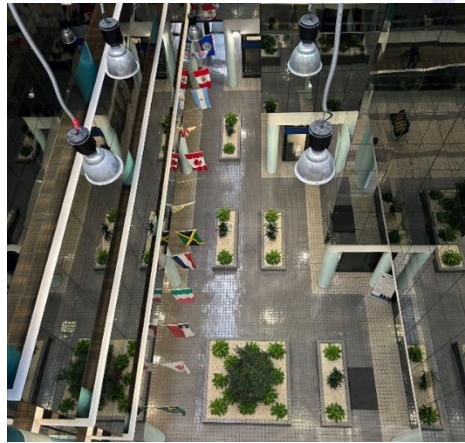
International Flight Center at Miami Executive Airport (TMB)



On October 1, 2025, the International Flight Center opened a state-of-the-art Fixed Base Operator (FBO) terminal at Miami Executive Airport (TMB) in Kendall, Florida. Designed to support both business and leisure travel, the facility provides personalized, flexible services and is available to all tenants and customers operating at TMB.



The Palace (Building 845) at Miami International Airport



Building 845, known as *The Palace*, sits just off NW 36th Street in Miami, Florida. Home to more than 40 tenants, including staff from the Miami-Dade Aviation Department (MDAD), the facility began extensive renovations on September 15, 2025. Updates include fresh paint for hallways and columns, refurbished transparent ceiling structures, and enhanced landscaping in both the lobby and exterior areas. These improvements aim to elevate the building's appearance, functionality, and appeal to future tenants.



Ramp 808 Renovation Project at Miami International Airport



The Ramp 808 Renovation began in February 2023 and concluded in November 2025. Refurbished by Signature Flight Support, the ramp remains under Miami-Dade Aviation Department (MDAD) control as a common-use facility. The upgrades improve accessibility and operational efficiency for both MDAD and Signature Flight Support.



I AM MIA Rewards & Recognition Ceremony October 2025



An Envoy Air employee, Aura Cubillos, was recognized as the winner of the I AM MIA Recognition & Rewards Award for the month of October 2025. Last month, a heartfelt message was received from a passenger who praised American Airlines' wheelchair service at Miami International Airport (MIA) and specifically highlighted the exceptional dedication and compassion shown by Aura during a stressful travel experience. After the 81-year-old passenger's flight was delayed causing her to miss two connecting flights, she found herself in a challenging situation. Aura distinguished herself with her calm demeanor and unwavering compassion, instead of choosing the easiest solution, Aura escorted the passenger and her carry-on pet through the airport. She drove them to multiple gates to explore possible flights and ultimately accompanied them to the rebooking area. Aura stayed with the passenger until she was successfully rebooked that same evening, allowing her to catch her connecting flight the next morning. Aura's actions are a powerful reminder of what it means to put our customers first. She turned a difficult day into a manageable one and left a lasting impression of care, empathy, and excellence. ***Congratulations to Aura Cubillos!***

